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The Point 主题拆局

召命與生涯導引

The place God calls you to is the place where your deep gladness and the world's deep hunger meet.

- Fred Buechner

在職場佈道與職場倫理以外,「工作呼召是結合信仰與工作並職場神學運動/事工的另一個重要模式和進路。²信徒有否辨識並跟隨上帝於其職場的呼召,教會有否支持信徒實踐並堅持他們的職場召命,不僅涉及信仰能否在職場落實,也關切到個別信徒能否找到並活出其職場目的和人生意義。

今期 Paul Stevens 的專文正是指出,召命導引 (vocational guidance) 是指導信徒生活 (不僅是職場生活) 並生命成熟的屬靈操練,也是教會牧養工作的必要內容。其中,自我認識 (self-knowledge)是召命導引的主要元素。

把「召命導引」應用在工作生涯上,正與生涯心理學(vocational psychology)中「生涯導引」

今期也特地轉載一篇書評介紹 Douglas Schuurman 的通俗著作 Vocation: Discerning our Callings in Life。 Schuurman 成長於改革宗傳統,現時在路德宗的 大學任教神學及倫理。本書兼容兩宗對召命神學的詮釋,除神學論述外,更兼備實際的牧 建議。礙於命題所限,此書固然只集中討論 建護路德及加爾文的見解立場,未有繼續報討 近代的發展,但亦無損它作為近十年來重者 置 器型的發展命神學的重要作品之一。讀者 書評,可有興趣捧讀此書?

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¹ 對時下職場佈道與職場倫理的評論和批判,可參本刊 Vol. 1, Issue 2 (2008) 及 Vol. 2, Issue 3 (2009) (可於www.vocatiocreation.com.hk/unjournal.html 下載)。

² David Miller, God at Work: The History and Promise of the Faith at Work Movement (New York: Oxford University Press, 2007); R. Paul Stevens, Marketplace Ministry: The Ethics, Spirituality and Theology of Enterprise (Continuing Study Resource) (Hong Kong: Vocatio Creation, 2008).

³ Frank Parsons, *Choosing a Vocation*, A reprint of the original 1909 book with an introduction by Carl McDaniels (Broken Arrow, OK: National Career Development Association, 2005).

VOCATIONAL GUIDANCE

R. Paul Stevens

R. Paul Stevens is Professor Emeritus of Marketplace Theology at Regent College, Vancouver, BC. He has been a pastor, a student counselor and a businessman. His mission is to empower ordinary people to



integrate their faith and life from Monday to Sunday. He does this through teaching, coaching, advocating and writing.

Definitions

Vocation is our divinely given life purpose embracing all dimensions of our human existence and the special dimensions of service Christians undertake in the church and world. Vocational guidance is the process of helping others, or receiving help oneself, to discover and persist in that life direction. It is more than finding the right job. It has a larger and deeper meaning: responding to God's purpose in marriage, singleness, family, neighborhood, church, political service and occupation. Vocational guidance is a modern concept that emerged principally from the Protestant Reformation. At a time when the rigid structures of society were breaking down, the idea of calling and the recovery of the dignity of work permitted people to make choices in occupations. Out of this the idea of vocational guidance was born.

We start by clearing away several misunderstandings.

The idea of choosing a calling is an oxymoron. The word vocation is derived from the Latin vocatio which means "to call." So vocation and calling are identical in meaning. Basic to the idea of vocation is a divine, not a human, choice. God has issued a summons to his creatures. Simply put, the Christian vocation is God's call to live for the praise of his glory (Eph. 1:12, 14) and to serve God's purposes in every context of life. A career is chosen; a calling is accepted.

God does not have a wonderful plan for our lives. He has something far better—a wonderful purpose! For some Christians, concern "to be in the center of God's will" leads

to guidance anxiety. A plan, like a blueprint, must be followed in slavish detail, but a purpose is like a fast-flowing stream that carries a boat along and incorporates even mistakes into its ultimate direction. God's primary concern is that we become people who love God, neighbors and God's creation.

Vocation is not the same as remunerated employment. We do not need to have remunerated employment to have vocational contentment. Some fulfill their service to humankind through volunteer work. The first human couple was given three full-time jobs: first, to enjoy full-time communion with God; second, to build community on earth starting with the relationship of male and female and third, to take care of God's earth (Gen. 2:15) and develop God's creation as coworkers with God (Gen. 4:20-22). Work in all its forms is much more than remunerated employment, though that employment may be located primarily in one of the three full-time jobs. When we are technically unemployed or retired, we are still caught up in God's all-embracing summons.

Vocational decision-making is not a once-for-all event but a lifetime process. There is only one once-for-all vocational decision, and that is to yield to the gracious invitation of God in Christ and to welcome being caught up in his grand purpose. Within that purpose, life is full of adjustments, decisions, redirections, mistakes and even second chances. Luther stressed the duties attendant on one's station as a means of fulfilling calling. Calvin and his followers developed this further: vocational living is using our gifts and talents within our callings—thereby opening the door

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to "changing jobs" to fulfill calling. In a modern mobile society we must grasp the heart of vocational living as a continuous process of discerning God's will and purpose.

Vocational guidance is not simply an individual matter. Gifts and talents are discovered and affirmed communally, and roles and responsibilities are defined communally. While we should, as the Puritan William Perkins advised, explore our own affections, desires and gifts, we should also consult the advice of others because of our inherent tendency to be biased. The Christian community should create an environment where people with a broad vision can encourage one another with the particularity of one's vocation. Most people will find this possible in local churches, accountability groups and spiritual friendships.

A Short Theology of Vocational Guidance

Amid the confusion surrounding vocational decisionmaking, there is nothing quite as comforting or constructively helpful as good theology.

Our vocation comes out of our identity, not the reverse. In the secular world people are defined by what they do. Guidance counselors speak of helping people gain a "vocational identity." But the Christian approach is the exact reverse. Our fundamental identity is to become children of God through Christ. So instead of developing a vocational identity, we should seek an identity-formed vocation. Being precedes doing. First we are called to Someone to become somebody. Then we are called to do something for that Someone. Vocation flows out of our essential identity in Christ.

Personal vocation particularizes God's general call to all humanity and his special call to his people. The Reformers and Puritans had a grasp of the breadth of God's call, arguing that God had diversified all the ways we fulfill the cultural mandate into all the occupations that keep the world running. A contemporary refinement of the Reformed view is supplied by Klaus Bochmuehl. He asks us to imagine a three-tiered wedding cake. The bottom (and largest) layer is the human vocation of communion

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with God, building community and cocreativity (Gen. 1-2). The second (and smaller) layer is the *Christian vocation* expressed in discipleship to Jesus, holiness in life and service in the world. This second layer is related to the first: becoming a Christian makes us more fully human (rather than angelic) and empowers us to fulfill the human vocation. Then we can imagine a third (even smaller) layer representing the *personal vocation*—that combination of human and Christian tasks to which a person is uniquely fitted by God and led by the Holy Spirit. Taken as a whole—all three layers of the wedding cake—we are not left guessing about who we are and what we are to do with our lives.

God is the ultimate vocational director. Robert Banks notes that God is also our vocational model dignifying all the ways God invites us to make the world work. God is craftsperson, shepherd, architect, potter, ruler and warrior, just to mention a few biblical metaphors. God directs people providentially as he did with Ruth gleaning in the field of Boaz, David in the court of Saul and Peter fishing just where Jesus needed to borrow a boat. God is the only one who does whatever he pleases. Our whole story, even parts that do not yet "make sense," is ordered and intended. Nothing can happen to us that cannot, by God's sovereignty, be turned into good (Rom. 8:28).

God's will is not hard to find. Guidance is essentially a pagan concept. What Scripture offers is better than guidance; it offers the Guide. The Bible is more concerned with our relationship to the Guide than our being in "the center of his will," a concept not actually found in the Bible but promoted by popular Christianity. As Bochmuehl says, "If God does not call us to a particular task at a particular time, we must fall back on the creational and salvational

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tasks that have already been given: to sustain and to further physical and spiritual life in the family and in the community, in the neighborhood and in the nation."

Sometimes God will speak directly through an inner persuasion, a vision or a dream, for example, to Moses, Jonah and Paul. Lee Hardy wisely comments, "When [God] does that, it is because he is about to give a special demonstration of his power. That is, he is about to perform a miracle – which is, by definition, a departure from the normal course of affairs." Lacking such supernatural direction, Christians are not powerless to move forward in their lives. They can do so confidently for good reason.

Vocational decisions are rarely irrevocable. We can trust God's providence in our lives. Our lives are not a bundle of accidents. Family background, educational experiences and life experiences are a reflection of God's good purpose for our lives. Our personalities, spiritual gifts and talents have been given by God. Even mistakes get incorporated into God's overall purpose though our life path may be temporarily revised as a result. Joseph is a stunning example of God's providence. He was able to say to his brothers, "So then, it was not you who sent me here, but God" (Gen. 45:8) and "You intended to harm me, but God intended it for good" (Gen. 50:20). Since career decisions, for example, are rarely irrevocable, we are saved from paralyzing fear of ruining everything by one bad choice. So we can do the thing at hand. Trusting in God's providence, however, is not an alternative to knowing ourselves.

Self-knowledge is an important part of our spirituality. Ralph Mattson and Arthur Miller have devoted themselves to making links between the central motivational thrust and its primary vocational expression in the workplace. Their approach, now systemized in the SIMA test, assumes that (1) God has made us with the capacity to enjoy working and serving in a particular way; (2) what brings joy to us is a powerful indication of what God has designed us to be and do; (3) our central motivating pattern is consistent through life.

We may develop a biblical approach to self-affirmation. (1) We will never know ourselves as we really are apart from God's view of us, a view we gain primarily from Scripture and the inner affirmation of the Spirit. (2) It is safe and

healthy to know ourselves when our primary focus is the glory of God and his will. (3) Neither self-confidence nor self-depreciation but true humility is the normal result of being in God's presence. C. S. Lewis put this aptly, "It is when I turn to Christ, when I give myself up to His personality that I first begin to have a real personality of my own." (4) Even our inabilities, flaws and weaknesses revealed to us in every vocational context become strengths for the person who lives by the grace of God (2) Cor. 4:7; 2 Cor. 11:30; 2 Cor. 12:9). (5) Affirming ourselves in the sense of accepting and respecting ourselves as God does may be distinguished from Godexcluding self-absorption (2 Tim. 3:4). (6) Self-affirmation involves coming to a sane estimation of our own value and strengths (Rom. 12:3) and agreeing with the priorities Scripture places on life purposes: maturity more than effectiveness, faithfulness more than success, character development more than skill development, being more than doing. Such God-inspired self-acceptance, unlike egotistical self-preoccupation, is marked by grace.

Since our capacity for self-deception is enormous, the process of knowing ourselves is lifelong. The choice of a career, a marriage partner or even a role in the church frequently is infused with internal fantasies, a wished-for self that becomes a means of gaining a psychosocial identity. All of this points to the process of vocational guidance as being central, rather than auxiliary, to our life in God.

In summary, we should regard the Christian life and service as a comprehensive and liberating summons of God. We already know what God's will in broad terms is for our life! Finding the best job is a minor part of this. We should do the thing at hand for God's glory until clearly led by God. We should affirm God's providence in our life. We are not a bundle of accidents, and even occupational—and other—mistakes can be incorporated into God's purpose for our life. This means we can live wholeheartedly and exuberantly in the present, not with our eye on the next (and more fulfilling) assignment. The heart of Christian vocation, and therefore the essence of vocational guidance, is not choosing to do something, but responding to the call to belong to Someone and because of that, to serve God and our neighbor wholeheartedly.

Excerpted by permission from *The Complete Book of Everyday Christianity*, edited by Robert Banks & R. Paul Stevens (IVP, 1997).

CALLING, WORK OUTCOMES, & VOCATIONAL GUIDANCE

Philip Wu (executive director, Vocatio Creation)

There has been a rapid increase in research on work as a calling in the last 20 years within the field of psychology. The present article summarizes a recent local research which investigated the relationships among people's sense of calling, career development, and their occupational identification, organizational commitment, and job satisfaction. This will be of special interest to individuals who desire to connect their work with a broader purpose and meaning in life, as well as to career counsellors and other guidance professionals who want to help their clients in a more holistic way. It is also of relevance to pastors and church leaders who want to facilitate their congregation members to realize their career aspirations and goals in resonance with their callings.

Research on calling

The concept of calling is not new. Aspects of it can go back to at least the 16th century when the Protestant reformers established that every honest work in society, not limited to religious activities, can be grounded on God's calling. Though the concept has largely been secularized in western societies, arguably it is still embedded in most western cultures.

Researchers began to relate the concept of calling to the field of vocational and occupational psychology in the late 1990s. Studies found that regardless of religious affiliation individuals having a sense of calling in their work are more likely to be resilient and adaptive, be committed to their occupation and organization and satisfied with their job, and to perceive their work as meaningful (even for low-status jobs). For college students who view their future career as a calling, they tend to be more decisive, focused, confident, and keen in making career choice and developing their career. These consistent findings spark the question of how guidance professionals (and organizations) may encourage individuals to find and follow their calling, so as to yield favourable results in their vocational development and work.

Psychological definition of calling

There is not a unified definition of the concept of calling, and for some time there has not been a sound measure of it. Not until recently two vocational psychologists Bryan Dik and Ryan Duffy have comprehensively defined the term and more importantly they and their associates have developed a measure to assess the extent to which individuals experience a calling to a particular work. They defined calling as "a transcendent summons, experienced as originating beyond the self, to approach a particular life role (in this case work) in a manner oriented toward demonstrating or deriving a sense of purpose or meaningfulness and that holds other-oriented values and goals as primary sources of motivation". This definition understands calling as an ongoing process rather than a one-time event, as if one can discover it once and for all. This process includes career choice; but it extends beyond choosing an occupation to invoke an ongoing process to pursue work in a manner that connects with one's values and sense of meaning and purpose in life, and that makes ways to contribute to other people or society directly or indirectly. Defined in this fashion, calling applies to all people as a matter of degree; rather than one would either experience it or not at all. Every person may have a calling, regardless of occupation, position, the nature of job choice, or whether the work is paid or not. Developmentally speaking, individuals may describe themselves as currently having a calling or seeking it or both, though it is possible that some people may regard calling as entirely irrelevant to their approach to work.

The current study

This research aimed to test the calling concept crossculturally using Dik and Duffy's definition and their related measure with a sample of Hong Kong Chinese adults working in diverse occupations. Participants were

¹ Bryan J. Dik and Ryan D. Duffy, "Calling and vocation at work: Definitions and prospects for research and practice," *Counseling Psychologist* 37 (2009): 427.

Calling is "a transcendent summons, experienced as originating beyond the self, to approach a particular life role in a manner oriented toward demonstrating or deriving a sense of purpose or meaningfulness and that holds other-oriented values and goals as primary sources of motivation".

recruited from 28 business and religious (Christian) institutions between March and May 2011 using a convenient sampling method. A questionnaire collected personal information and contained questions related to calling, career exploration behaviours and important work attitudes, which were adapted and translated into Chinese through an independent translation-and-back-translation procedure. The response rate was 88%.

The original sample contained participants from different religious background. For the present purpose, data and findings pertaining to the Christian (Protestant) sample are reported. The Christian sample consisted of 513 participants: 283 women (55%), 228 men (44%), and 2 did not report their gender. Compared to the average working population, they were younger (median age 30-39 years), more educated (65% held a degree or above), having relatively higher earnings (median monthly salary HK\$20,000-29,999), and similar work hours per week (median 40-49 hours). They worked in a wide range of industries and positions; nearly half of them were managers and professionals. Years in current position ranged from 3 months to 31 years (median 4 years).

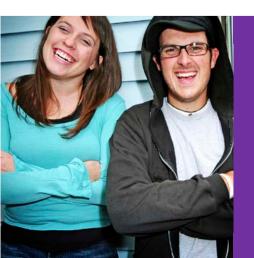
Major findings

The findings are organized around the three major research questions. First, does calling relate to positive work-related and vocational development outcomes when assessed using a non-western and occupationally diverse sample? Our results clearly mirrored previous research findings and suggest that people experiencing their present work as a calling are more likely to be identified with their

occupation, committed to their organization, and satisfied with their job. They are more likely to actively engage in gathering career-related information, self-assessment, and evaluating career possibilities, and be focused and self-directed in managing their vocational development process. Additionally, they are more likely to share the values of their organization, perceive that they receive the desirable rewards (material, social and psychological) from their job, and believe that they have chosen the right occupation and have the right skills to do the job.

The second research question was: how can we account for the positive relation between calling and these benefits? Is there any mechanism that links calling to these favourable outcomes? Our results suggest that for individuals viewing their work as a calling, their subjective perceptions about the match between themselves and their work environments may be one mechanism that facilitates their commitment, satisfaction, and well-being at work. Take job satisfaction as an example, people endorsing their work as a calling are more satisfied with their work substantially because they perceive that their needs are fulfilled by their job; that the organizational culture aligns with their personal values; that their interests fit with their occupation; and their skills are suited for their job.

Our third research question investigated: why then people experiencing a calling in their work would perceive that they have a good match with their work environments? Our results suggest that this is partly because they would have more self-directed and active participation in the vocational development process, particularly with a



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greater degree of direction and a narrower focus toward exploring (and choosing) specific job, organization, and occupation that would match with their interests, needs, abilities, and values.

The results of this study need to be considered together with a number of limitations. First, though diverse in occupations, the sample was disproportionally better educated and having higher-paying jobs. As calling may be more important for individuals with higher education or occupational earnings, extending the results to different groups must be made with caution. Second, this study examined the associations between calling, vocational development, and work outcomes at the same point in time, and did not provide evidence for the temporal relations among them. Causal inferences can only be made tentatively.

Practical implications

Career counsellors and guidance professionals frequently describe the goal of interventions as helping clients attain optimal levels of job and life satisfaction. Similarly, pastors often strive to help people, believers and non-believers alike, live their lives in a way that is responding to God's love and congruent with his purpose. The concept of calling is not at odds with these goals. Calling provides a useful framework for people who want to increase their degree of match and satisfaction with work and those who desire to find meaning and purpose in their life and work. For example, people—particularly those with strong religious and spiritual beliefs or in their mid-life-may present concerns about trying to figure out what they are meant to do for their life. When such concern is presented, pastors and guidance professionals may first assess their beliefs about the structure of life meaning and the extent to which they are prepared to actively engage in vocational discernment or exploration. For people characterized by a passive approach solely waiting for a special revelation, it may be needed to encourage them to view finding a meaningful and satisfying work congruent with their calling as something that is mediated by their own ability to self-reflect and assess fit with various career options. Self-directed exploration may enable them to better understand their calling and do the work to which they are called.

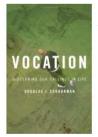
The concept of calling may also be applied to specific career concerns. For those who are making initial career choice, guidance may focus on choosing a best-fitting occupation and approaching that line of work in a way that aligns with one's life purpose and meaning. For those who are currently employed but dissatisfied, particularly those who feel significant difficulties to change jobs, counselling

may involve helping them appreciate their work from a fresh perspective that seeks to enhance its meaningfulness, perhaps in the context of meeting family needs or contributing directly or indirectly to society.

Conclusion

This study provides preliminary empirical evidence that the concept of calling may be useful for workplace counselling and vocational guidance for Christians in a non-western context. Calling is related to occupational well-being and directedness in career exploration and development. The relation between one's calling and workplace well-being may be enhanced through active and focused career exploration. More research is needed to explore how calling relates to other aspects of career development (e.g., attitudes, beliefs, motivation, affections, decision-making styles and choice behaviours) and other mechanisms that link calling to positive occupational and vocational outcomes. This will expand our range of intervention strategies in vocational guidance. To establish the temporal relations between calling with work and vocational outcomes, longitudinal research is needed to examine how calling may develop and change with these outcomes over time.





Vocation: Discerning our Callings in Life by Douglas J. Schuurman (Grand Rapids: Eerdmans, 2004)

Steve J. Van Der Weele

In part 1 of *Henry IV*, Shakespeare has Falstaff defend his nefarious practice of robbing travelers by protesting—ingenuously, of course—"Why Hal, 'tis my vocation, Hal; 'tis no sin for a man to labour in his vocation." Thomas Case, a Puritan preacher, in a famous sermon (1641), called on the English House of Commons to evoke a vision of Christian vocation that would transform every area of ecclesiastical and national life. However, even Falstaff's protest signals new currents concerning the idea of calling that was generated by the Protestant Reformation. Luther's decision to leave the cloister and enter the larger world

shook the very foundations of the late medieval church and initiated profound changes in church and society. Luther proclaimed to all who would listen that the papacy was having a harmful effect on society and the church; that any honest work that benefits the world is holy, sacred, incarnational, and sacramental; and that all of life, not just the religious offices, constitute the believers' vocation. Calvin was at one with Luther on these principles: "a vocation is the principle part of human life and the part that means most to God" (61).

The author, a professor at St. Olaf College, finds this comprehensive sense of vocation in trouble. His opponents are formidable: Jacques Ellul, who contends that work has no intrinsic worth beyond a means of survival; Stanley Hauerwas, who contends that as resident aliens we must not expect much success in transforming the world of vocation; Gary Badcock, who still limits God's callings to sacred rather than secular roles and advocates a break with natural human existence; Parker Palmer, whose emphasis falls on self-fulfillment; and Miroslav Volf, who prefers to deal with gifts rather than callings. Still others have given up on our world and advocate a sharp separation from it. Schuurman gives all these their due but demonstrates robustly how each one falls short of the comprehensive vision of the human drama and God's gracious invitation for people everywhere to participate in the noble work of redirecting our fallen world to its original purpose. Schuurman can also call on staunch allies for support: Robert Bellah; Dietrich Bonhoeffer; Karl Barth (whom he quotes frequently); and pastoral letters by American Catholic bishops, Dorothy Sayers and Albert Schweitzer. All these, in one way or another, agree with the Reformers that the Christian faith calls us to exercise our commitment actively, in love, to God, his people, and his world through our callings; thus reminding us of wisdom rooted in creation itself, "from him and through him and to him are all things" (Rom. 11:36).

Schuurman conducts his discourse with painstaking thoroughness, meaningful nuances, and theological sophistication. This is not a how-to book with seven ways of determining for what sort of work one is best qualified. The chapter divisions disclose his approach. After an introduction outlining his hopes that the believing community can salvage the Reformation idea of calling, he outlines the biblical basis for these principles in both the Old and the New Testament. He proceeds next to supply the theological justification for vocation and follows that with a chapter on "Abuses and Proper Uses of Vocation." He spends sixty-five pages discussing, in two parts, Vocation, Decisions, and the Moral Life." In that section, he deals in a practical way with the relationship between needs, gifts, priorities, and career changes. He also discusses the implications of vocation—how vocation creates meaning, how to insure a proper context for one's work, how to evaluate the product of one's work, and how one should exercise stewardship over the income he derives from his work. He follows each of these sections with thoughts on the transformation required in each of these areas. He concedes to some of his opponents that

our world is badly in need of transformation if we are to carry out our vocation with integrity and meaning. A brief concluding chapter calls us to spread the power of these ideas to the churches and, indeed, to the whole world.

Schuurman's discourse has a liberating emphasis. A basic contention, of course, is the notion that all legitimate activities, not only religious work, or one's paid work, constitute one's vocation in the sight of God. He also calls on us to challenge the polarities we often live by: secular and sacred (although in other contexts he would surely approve of the recruitment of capable young men and women for the pastoral life); manual labor and the contemplative life; gender differences (women are the beneficiaries of a proper sense of calling); church and world ("people carried the church with them"); body and soul; and this world and other-worldliness. Moreover, one is liberated from the formula that God has a plan for your life—in the sense that God has a well-laid-out plan that one is obliged to discover and pursue. We have the "freedom of obedience"—(Barth's phrase)—to use, along with the gifts, the opportunities and circumstances that are the givens of our lives: "In the pull of conscience, faith hears the voice of God calling individuals and groups to particular acts of obedience within the varied contexts of life"(63). It is liberating as well for us to remember that we are called first of all to become members of the believing community and that all our work must benefit that community as well as the larger world of humanity wisdom, which is largely ignored in the modern world. Not only paid work but also every major response to the human situation represents our vocation, our very life. Thus, Luther strongly emphasizes marriage and fatherhood as callings, admitting that he is not worthy "to rock the little babe or wash its diapers, or to be entrusted with the care of the child or its mother." (91) A Christian idea of vocation also constitutes a stay against the corrosive effect of modern culture by encouraging the idea of a Christian lifestyle consistent with biblical wisdom. Additionally, the freedom God permits relieves us of anxieties—anxieties within our work, as well as those that arise with changes in our work. We need not experience a searing remorse about what may appear to be unwise decisions if we made the decisions with integrity.

To be sure, pitfalls abound as we try to carry out our vocational mandate. "Abuses of vocation seem as slippery and treacherous as sin itself (78). This being so, we need to acquire discernment and avail ourselves of all the wisdom the community has to offer. Despite the ambiguities of our world, God's program, in Reformation terms, has not changed. He has not abandoned that world, nor are we justified in renouncing it. Rather, he calls us to exert our full energies to transform it, to redeem it, to be agents of his shalom, and he promises us that when he provides gifts and opportunities, he will also equip us for the work.

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